

# New York State Department of Health

## Integrated Care for Kids (InCK) Model

### New York

**Lead Organization:** Montefiore Medical Center

**Award Recipient:** The New York State Department of Health (NYS DOH)

**Maximum Award Amount Over 7 Years:** \$16,000,000

**State Medicaid/CHIP Agency:** New York State Medicaid Agency (NYS DOH)

**Model Goals:** As the lead organization for the New York InCK Model Bronx Equity Integrated Care for Kids (BE-InCK NY), Montefiore throughout their 150-year history has provided quality care for a clinically complex and economically disadvantaged population. All three (3) of the targeted zip codes are Health Professional Shortage Areas and Medically Underserved Areas.

NY InCK focuses on targeted reductions of preventable inpatient admissions, emergency department utilization, and out-of-home placement by improving upfront care integration and leveraging delivery system reforms made through the Delivery System Reform Incentive Payment 1115 waiver program.

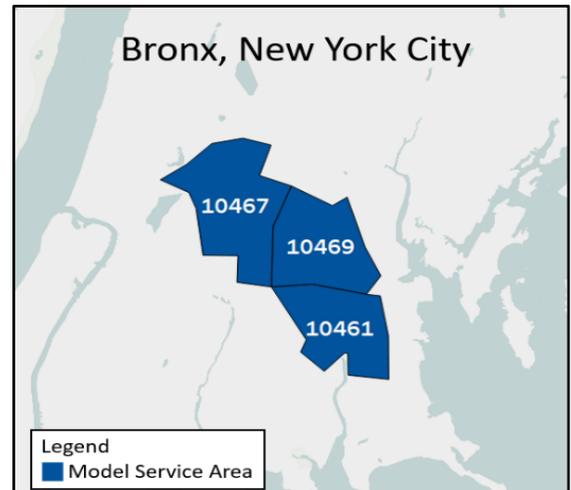
**Highlights:** BE-InCK NY uses these systems to support service integration and care coordination: the Bronx Regional Health Information Organization (Bronx RHIO), Healthix (both health information exchanges, HIEs), REDCap (needs assessment distribution tool), EPIC (electronic medical record), and Valera (mobile app for prenatal support programs). These technologies help streamline communications with beneficiaries across agencies, while creating additional access points for members to interact with service providers and agencies.

**Implementation Strategy:** The BE-InCK NY team includes a Partnership Council comprised of clinical, financial, and data-sharing experts who oversee primary care, specialty services, behavioral health care, developmental disability services, child welfare services, data sharing and analysis, and services addressing the full spectrum of social determinants of health to meet the two-generational needs of children and youth and their caregivers.

BE-InCK NY utilizes a Single Point of Contact (SPOC) to streamline care coordination and case management services across all Core Child Service needs and the SPOC engages families as partners in the care planning process. Additionally, the SPOC works on quality improvement training, case monitoring, resource navigation, and connectivity to care.

**Alternative Payment Model (APM):** BE-InCK NY's APM approach is the state's first pediatric-only APM and resembles a Medicare Shared Savings Plan with the flexibility to share incentives across multiple providers. The APM was implemented January 1, 2023 and initially includes Montefiore Healthfirst, a participating managed care organization (MCO) serving 25 to 30 percent (25-30%) of the attributed population. The APM provides a model for future expansion to include the other participating MCOs.

**Community Partners:** The BE-InCK NY Partnership Council includes more than 190 individual members and represents 50 organizations including hospitals, federally qualified health centers (FQHCs), community-based health care providers, community-based organizations, social service providers, four MCOs, city and state agencies, two HIEs, and family representatives.



#### Model Service Area & Population

**Target Population:** ~34,000 Medicaid Beneficiaries from birth to age 21 and pregnant individuals of all ages living in three zip codes (10461, 10467, 10469) in Bronx County, the poorest urban county in the United States.